

**Pacific Northwest District, UUA**  
**5-Year Budget Projection**  
*as of 6/30/2010*

<b>General Revenues</b>	<b>2009/10 4th Qtr</b>	<b>2010/11 Budget</b>	<b>2011/12 Proposed</b>	<b>2012/13 Proposed</b>	<b>2013/14 Proposed</b>
Congregational Dues	167,960	180,717	204,638	213,928	217,563
Denominational Support - APF Grant	38,702	38,400	38,900	38,900	42,400
Staffing Services Cost Share from UUA	78,912	84,000	85,680	87,394	89,141
Interest & Misc Income	738	1,000	1,000	1,000	1,000
<b>Total General Revenues</b>	<b>286,312</b>	<b>304,117</b>	<b>330,218</b>	<b>341,222</b>	<b>350,104</b>

**Direct Services Revenue**

Annual General Meeting (AGM)	82,062	40,000	70,000	40,000	40,000
Other Conferences & Workshops	81,130	68,000	68,000	69,200	69,200
Consulting/ Fee Services	11,192	19,000	9,600	9,700	9,700
Chalice Lighters Grant Program	54,465	60,000	60,600	61,500	61,500
Miscellaneous/ Non-cash Contributions	0	500	500	500	500
<b>Total Direct Services Revenue</b>	<b>228,849</b>	<b>187,500</b>	<b>208,700</b>	<b>180,900</b>	<b>180,900</b>

**TOTAL, All Revenues**

<b>515,161</b>	<b>491,617</b>	<b>538,918</b>	<b>522,122</b>	<b>531,004</b>
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**Direct Services Expense**

Annual General Meeting (AGM)	74,767	35,000	75,000	35,000	35,000
Other Conferences & Workshops	77,443	61,800	61,200	62,300	62,300
Consulting/ Fee Services	15,983	22,800	10,600	10,700	10,700
Chalice Lighters Grant Program	77,630	60,000	60,600	61,500	64,500
<b>Total Direct Services Expense</b>	<b>245,823</b>	<b>179,600</b>	<b>207,400</b>	<b>169,500</b>	<b>172,500</b>

**Sustaining Services Expense**

UUA Co-Employed Staff - All Services	175,624	196,438	201,251	206,151	210,140
District Staff - All Services	95,101	109,949	113,384	116,241	119,122
District Office costs	14,235	17,100	17,850	17,800	17,800
Governance	7,737	10,900	11,200	11,450	11,450
Communications & PR	930	1,600	1,600	1,700	1,700
Audit	3,100	6,000	0	0	6,000
Miscellaneous	0	500	500	500	500
<b>Total, Sustaining Services Expense</b>	<b>296,727</b>	<b>342,487</b>	<b>345,785</b>	<b>353,842</b>	<b>366,713</b>

**TOTAL, All Expenses**

<b>542,550</b>	<b>522,087</b>	<b>553,185</b>	<b>523,342</b>	<b>539,213</b>
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**Reserve Fund Analysis**

Reserves @ beginning of year	161,346	163,346	132,876	118,608	117,388
Net gain (loss) from operations	(27,389)	(30,470)	(14,267)	(1,221)	(8,209)
Reserves @ year end	133,957	132,876	118,608	117,388	109,179
Temporarily Restricted Funds	0	50,000	48,000	48,000	37,000
Retained Reserve (15% of Selected Exp)	52,084	57,058	64,062	59,285	60,766
Excess Reserve (Opportunity Fund)	81,873	25,817	6,545	10,101	11,412

**Dues Analysis**

Members in PNWD congregations	9,543	9,582	9,630	9,680	9,730
Growth Rate	0.5%	0.9%	0.5%	0.5%	0.5%
PNWD Dues request per member	\$ 22.00	\$ 23.00	\$ 25.00	\$ 26.00	\$ 26.00
% of dues paid	80.0%	82.0%	85.0%	85.0%	86.0%